



June 6, 2022

IMPORTANT: Notice of Force Majeure/Commercial Impracticability

Dear Valued Customer:

This notice is regarding a situation that may impact our ability to supply certain products. One of our key suppliers recently informed us that it has suspended operations at one of its Eastern European manufacturing facilities because of government-imposed sanctions. Our supplier has confirmed it will continue operations globally and is undertaking actions to reduce the impact of the cessation of operations. Nevertheless, they do anticipate some supply shortages with respect to product sourced from the suspended operations and have declared force majeure as a result of these events.

In the interest of proactively sharing this information with you, we are alerting you to the high likelihood of supply disruptions, which leads us to declare the occurrence of a force majeure event and/or commercial impracticability of performance. We are evaluating all available options to minimize potential customer impact, including securing and qualifying alternative suppliers. Notwithstanding any system generated order acknowledgement or acceptance, 3M may not be able to supply any new orders for the products on Appendix A.

We value our relationship with you and appreciate your patience as we work through these challenges. We will update you as we learn more.

If you have any questions regarding this notice, please contact your 3M Sales Representative.

Sincerely,

A handwritten signature in black ink, appearing to read 'Vikas Arora'.

Vikas Arora | Director USAC
Electronics Materials Solutions Division
avikas1@mmm.com

Appendix A - Product List

- TC 2810 Thermally Conductive Adhesive, 50 ML Duopak (SKU # 7100170986)
- TC 2707 Thermally Conductive Adhesive, 50 ML Duopak (SKU # 7100178037)
- TC 2707 Thermally Conductive Adhesive, 50 ML Duopak 12 EA/Box (SKU # 70071545936)